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Welcome Los Angeles Hospitals & Recuperative Care Providers

CalAIM Training Agenda

- ☐ Welcome
- ☐ LA Recuperative Care Learning Network
- ☐ Overview of CalAIM Recuperative Care County
- ☐ Challenges – MCP Referrals & Authorization Processes
- ☐ MCP Updates on CalAIM Provider Incentive (IPP), PATH and Housing & Homelessness Program (HHIP)
- ☐ Discussion and Q&A

LA Recuperative Care Learning Network Purpose



- ☐ Create a forum for Los Angeles payers and providers to discuss partnership issues emerging from the CalAIM Model. These issues have resulted in Recuperative Care being covered by Medi-Cal and the Service. This forum will provide an opportunity for providers to learn from each other, create consistency across the region, and scale and spread of promising practices
- ☐ Identify priority issues for, characteristics of, and barriers to payer/pain points with the payer/provider partnerships
- ☐ Pave the way for payers and providers to engage in meaningful partnerships that ultimately result in the increased utilization of Recuperative Care beds for individuals experiencing homelessness.
- ☐ Identify high-priority issues for the field, for policy makers, and philanthropy to focus on in subsequent years to address the health care needs of this population, in addition to identifying strategies and levers for doing so.

LA Recuperative Care Learning Network Current Priorities

- ☐ Ensure each **recuperative care provider** receives building funding through CalAIM homeless-related programs.
- ☐ Ensure all providers have internal operations and facilitate contracting and are able to submit claims/encounters and share data for services.
- ☐ Ensure referrals and authorizations are occurring and adequate source of income for **recuperative care** demonstrates that the immense need for this service.
- ☐ Provide additional assistance, as requested and facilitate successful partnerships and contractual agreements between payers and providers.



Private Los Angeles Recuperative Care Providers

- ☐ A Brighter Day (ABD) Recuperative Care
- ☐ Blue Sky Recuperative Care
- ☐ Community of LA Recuperative Care
- ☐ Golden State Recuperative Care
- ☐ Harbor Recuperative Care
- ☐ HOLA
- ☐ Horizon Recuperative Care
- ☐ Illumination Foundation (IF)
- ☐ JWCH Institute
- ☐ National Health Foundation (NHF)
- ☐ Serenity Recuperative Care
- ☐ The People Concern - SOLAR

**LA
Recuperative
Care Learning
Network
Issues &
Concerns**

- ☐ Contracting & Credentialing
- ☐ Eligibility Criteria and List of Exclusions
Medical Respite
- ☐ Obtaining Authorizations & Concerns about
(Health Plans and Hospitals)
- ☐ Sufficient Rates
- ☐ Authorization of Sufficient Length-of-Stay
- ☐ Payments – Claims / Invoice Submission
- ☐ Technology – Data Reporting
- ☐ Quality Monitoring & Oversight
- ☐ Access to sufficient Capacity Building Funds

CA Advancing & Innovating Med

CalAIM will implement broad program, delivery system, and payment reforms statewide to advance three primary goals



Identify and manage member risk and need through **whole-person care** approaches and addressing **social determinants of health (SDOH)**



Move Medi-Cal to a more consistent and seamless system by **reducing complexity** and **increasing flexibility**



Improve quality outcomes, **reduce health disparities**, and drive delivery system transformation and innovation through value-based initiatives, modernization of systems, and payment reform

Population Health Management

SUMMARY

The launch of PHM is part of a broader arc of change in health outcomes across the state that began with CalAIM. PHM Care Plans to develop and maintain a person-centered health strategy for addressing member health and care needs across the continuum of care based on data-driven, individual-level assessment, and risk stratification and segmentation. PHM submit Population Health Plans to DHCS annually, and PHM to collaborate with local community leaders and partners to develop a single, focused strategy for PHM, and respond to member needs. PHM their PHM program and attest to their readiness prior to 2023.

Implementation Date: January 1, 2023



Population Health Management Key Changes

- ❑ Clarifies MCPs must partner with community providers to address member needs
- ❑ Clarifies that strategies should be developed in coordination with both County Behavioral and Public Health Departments
- ❑ Details added to 'Assessment of Risk and Data' on data collection expectations, risk stratification, segmentation, risk tiering, and development of an individual risk assessment tool
- ❑ Addition of planned learning collaborative to ongoing continuing areas of policy development

Enhanced Services to Promote Health Equity for Vulnerable Medi-Cal Beneficiaries

Based on the success of the Whole Person Care (WPC) pilots and Health Homes Program, DHCS launched ECM as a statewide benefit, as well as Community Supports (ILOS) as a health plan and member option to offer members cost-effective alternatives to Medi-Cal Plan benefits.

Enhanced Care Management (ECM)

- ECM will be a **statewide benefit** available to **members with the most complex health and social needs** as defined by **Populations of Focus**
- ECM Core Services are defined in the **Medi-Cal Managed Care MCP Contract**, with MCPs expected to coordinate all carved out services (e.g., SMHS, DMC-ODS)

Community Supports

- Community Supports for **members with the most complex health and social needs** to address **medical and social needs** to avoid higher levels of care and associated costs
- Specified in the **MCP Contract**, MCPs **strongly encouraged** to provide "in-home" services required, to provide "in-home" services as a substitute for utilization of institutional services or settings (e.g., skilled nursing facility admission, discharge delays or ED)

CalAIM ECM Populations of Focus

Population	Description
Homeless	Individuals and families (including children) experiencing homelessness and who have a physical, behavioral, or developmental health need with inability to successfully self-manage
High utilizers adults	Adult high utilizers with five or more preventable emergency room visits, or 3 or more short-term skilled nursing facility (NF) stays in a 6-month period
SMI/SUD risk adults	Adults with county severe mental illness (SMI) or substance use disorder (SUD) diagnosis, a complex social factor, and are (high risk of institutionalization, or user of crisis services, or IP in past year due to SMI/SUD-related hospitalizations or pregnant
Nursing facility diversion	Adults at risk for long-term care (LTC) institutionalization who, in the absence of services, would otherwise require care for 90 consecutive days or more in an inpatient NF
Nursing facility transition	Adult NF residents who want and, with supports, are able to transition to the community
Jail transition adults	Adults transitioning from incarceration in past 12 months who have a chronic mental health condition, SUD, intellectual or developmental disability, traumatic brain injury (TBI), HIV, or pre-existing physical health condition
Children & youth	High utilizers; complex physical, behavioral, or developmental health needs; serious and persistent mental health conditions; California Children's Services, child welfare & foster care; incarcerated and transitioning

CalAIM Community Supports

- **Housing Transition Navigation Services:** Assistance with obtaining housing. This includes assistance with searching for housing or completing housing applications, as well as developing an individual housing support plan.
- **Housing Deposits:** Funding for onetime services necessary to establish a household, such as security deposits to obtain a lease, first month's coverage of utilities, or first and last month's rent required prior to occupancy.
- **Housing Tenancy & Sustaining Services:** Assistance with maintaining stable tenancy once housing is secured. May include interventions for behaviors that may jeopardize tenancy, such as late rental payment and services, to develop financial literacy.
- **Short-term Post-Hospitalization Housing:** Setting in which beneficiaries can receive care for medical, psychiatric, or substance use disorder needs immediately following exiting a hospital.
- **Recuperative Care (Medical Respite):** Short-term residential care for beneficiaries who no longer require hospitalization, but still need to recover from injury or illness.
- **Respite Services:** Short-term relief provided to caregivers of beneficiaries who require intermittent temporary supervision.

CalAIM Community Supports

- **Nursing Facility Transition & Diversion to Assisted Living:** Services provided to assist beneficiaries transitioning from nursing facility care to home settings in which they are responsible for living expenses.
- **Community Transition Services/NH Transition to Home:** Services provided to assist beneficiaries transitioning from nursing facility care to home settings in which they are responsible for living expenses.
- **Personal Care and Homemaker Services:** Services provided to assist beneficiaries transitioning from nursing facility care to home settings in which they are responsible for living expenses.
- **Day Habilitation Programs:** Programs provided to assist beneficiaries with cognitive impairments necessary to reside in homelike settings, often provided by peer mentor type programs. These programs can include training on use of public transportation or preparing meals.
- **Environmental Accessibility Adaptations:** Physical adaptations to a home to ensure the health and safety of the beneficiary. These may include ramps and grab bars.
- **Meals/Medically Tailored Meals:** Meals delivered to the home that are tailored to meet beneficiaries' unique dietary needs, including following discharge from a hospital.

Community Supports in Los Angeles Co

Community Supports	L.A. Care	Anthem	Blue Shield Promise	Kaiser	UCLA
Housing Transition Navigation Services	January 2022	January 2022	January 2022	January 2022	January 2022
Housing Tenancy and Sustaining Services	January 2022	January 2022	January 2022	January 2022	January 2022
Meals/Medically Tailored Meals	January 2022	January 2022	January 2022	January 2022	January 2022
Recuperative Care (Medical Respite)	January 2022	January 2022	January 2022	January 2022	January 2022
Housing Deposits	July 2022	January 2022	January 2022	January 2023	January 2023
Sobering Centers	July 2022	July 2022	July 2022	July 2022	January 2023
Personal Care and Homemaker Services	July 2022	July 2022	January 2022	January 2023	January 2023
Respite Services	July 2022	July 2022	January 2022	January 2023	January 2023
Asthma Remediation	July 2023	January 2022	July 2022		January 2023
Environmental Accessibility Adaptations	January 2023	January 2022	January 2022	January 2023	January 2023
Short-term Post-Hospitalization Housing		July 2022	January 2022		January 2023
Day Habilitation		January 2024	July 2022		January 2023
Nursing Facility Trans. / Div. to Assisted Living	January 2024	January 2023	January 2023		January 2023
Nursing Facility Trans. / Div. to Home	January 2024	January 2023	January 2023		January 2023

LA County DHS Housing for Health Referral Pathways

DHS Social Workers submit IH referrals to HFH.

- SW Staff must upload all required medical documentation in CHAMP along with the HFH IH application.
- Including the LA Care Recuperative Care Referral form

HFH Staff receive / process referral for eligibility

- Referrals must be screened for Medi-

HFH sends CalAIM Recuperative Care referral to appropriate MCP for authorization.

- MCP days all su
- If ext are n an ex 20 ar
- CalAI provi CalAI so th docu comp

If approved, MCP's authorize an initial 30 day stay for HFH recup.

- Ideally authorization is received before
- MCP's have 5 days once the referral is re
- **HFH will not **delay** placement based

Eligibility
DHS-HFH
negotiation
if they will
Care stays
communit

HealthNet Recuperative Care Referral Criteria

Eligibility

- Members who are at risk of hospitalization or are post-hospitalized
- Individuals who live alone with no formal supports; or
- Individuals who face housing insecurity or have housing conditions that threaten their health and safety without modification.

Restrictions

- Should not replace or duplicate the services provided to members in the enhanced care management program or duplicated state or federal services
- Not more than 90 days in continuous duration
- Does not include funding for building modification or building construction

Services

- Interim housing with a bed and meals and ongoing monitoring of the member's ongoing medical or behavioral health condition
- May also include (if needed): Limited or short-term assistance with Instrumental Activities of Daily Living and/or Activities of Daily Living
- Coordination of transportation to post-discharge appointments
- Connection to any other ongoing services, including mental health and substance use disorder services.
- Support in accessing benefits and housing.
- Stability with case management relationships and program participation
- Can be used with other housing Community Supports. When used with other housing Community Supports should be provided to members in a recuperative care facility.

HealthNet Referral Authorization Processes

1. The hospital confirms if the member is currently member.
2. The interdisciplinary team (including the review member qualifies for recuperative care, based on Recuperative Care Auth Guide, and advises on the provider for the member, based on capacity and n
3. The hospital submits the authorization request to obtain recuperative care services to the Health Plan review updates. The clinical team will review and i criteria is met for the member to receive services
4. The Health Plan notifies the hospital and recuper with authorization status. After authorization app hospital can send the member to a recuperative c
5. The recuperative care provider will provide serv bill using the authorization number provided.

Other method:

Member is referred to recuperative care provider and provider determines member's qualifications and through provider portal or by fax (800-743-1655) w supplemental support.

L.A. Care Recuperative Care Referral Criteria

Recuperative Care Eligibility

- A) Be an active, homeless L.A. Care MCLA client
- B) Is post-hospitalization or post-skilled nursing facility
- C) Have one of the following:
 - a. A defined home health skilled need, such as:
 - ☐ Physical therapy, occupational therapy
 - ☐ Ongoing IV antibiotics
 - ☐ Wound Care
 - or
 - b. Be in the midst of, or in need of, an ongoing treatment that if interrupted or delayed could cause undue harm.

L.A. Care Recuperative Care Eligibility Exclusions

- A) Member is unable or unwilling to independently care for self and requires short-term or limited assistance consistent with residential facility capabilities;
- B) Member is dependent for medication administration;
- C) Member is incontinent of bladder and/or bowel and requires use of adult briefs and/or other incontinence supplies;
- D) Member is gravely disabled;
- E) Members must be medically & psychiatrically stable and not require hospitalization that or a different higher level of care;
- F) Member is cognitively impaired (e.g., needs constant monitoring and /or re-direction and verbal cues for behavior);
- G) Member has been recently combative, aggressive or violent towards staff or other individuals;

L.A. Care Recuperative Care Eligibility Exclusions Continued

H) Member has a peripherally inserted central catheter (PICC) line for the administration of IV medications depending on other factors, e.g., the condition of the Member, the medications administered, mobility, safety of Member and other factors. Decisions about placement of Members with a PICC Line will be decided on a case-by-case basis;

I) Member is unable to live independently in housing and requires nursing care, such as skilled nursing, 24/7 care and supervision;

J) Member has tested positive for Covid-19 within the last 14 days and is still exhibiting symptoms;

K) Active Tuberculosis/C-DIFF/MRSA of sputum (possibly communicable/contagious condition(s) may be a disqualifying condition for admission, Adult Residential Facility (ARF) / Residential Care for the Elderly (RCFE), a.k.a. Board & Care services, or other long-term care services;

L) Members are generally ineligible with limited exceptions: oxygen dependent, has stage 3 or 4 decubitus, is actively quadriplegic. Decisions about placement of Member will be decided on a case-by-case basis.

Recuperative Care Referral Supporting Documentation Requirements

The following documents are **required** for an MCP to recuperative care referral:

- ☐ MCP/LA Care Recuperative Care Referral Form
- ☐ Face Sheet
- ☐ CXR or PPD (within last year)
- ☐ COVID-19 Test Required (from current hospital)
- ☐ History & Physical
- ☐ Social Worker Notes
 - ☐ SW Notes should clearly indicate that a patient is experiencing homelessness
 - ☐ SW notes should also clearly indicate that the patient has been informed that an interim housing/recuperative care referral has been submitted on their behalf and that they will accept the referral
- ☐ Medication List
- ☐ Wound Care Notes (if any)
- ☐ Psych Notes (if applicable) - last two days of notes and documentation
- ☐ Consultation Notes (if applicable)
- ☐ Recent PT/OT/ Speech Therapy (if applicable)

Common Referral Mistakes & Frequently Asked Requests from MCPs

- ☐ Missing documents (SW notes, etc)
- ☐ Missing home health information (contact information)
- ☐ Missing follow up PCP appointment
- ☐ Missing indication of homelessness/willingness to accept recuperative care
- ☐ Any of the above will result in an automatic rejection from the MCP or significant back-and-forth communication

CalAIM- Related Funding Opportunities

CalAIM Provider Incentive Funding - \$1.5 Billion

- Awaiting funding awards to providers for Round One

PATH (Providing Access & Transforming Health) F

- initiative to build and expand capacity and infrastructure for government agencies and county and community-based public hospitals & CBOs to successfully participate in the Community Supports and Justice-Involved services under
- DHCS has appointed a Third-Party Administrator (TPA) to lead stakeholder collaborative planning group

HHIP - \$1.228 Billion

- MCPs are currently collaborating with local Continuum of Care Local Homelessness Plan (LHP) due to DHCS on June 30th submit HHIP Investment Plan to DHCS on August 31st
- Stakeholder meetings re: Investment Plan will be conducted

Incentive Provider Program (IPP) Program Year 1 2022-23 Priorities

DHCS focused Year 1 funding priority areas on infrastructure, Community Supports take-

Delivery System Infrastructure

- Fund core MCP, ECM and Community Supports provider HIT and data exchange infrastructure required for ECM and Community Supports

ECM Provider Capacity Building

- Fund ECM workforce, training, TA, workflow development, operational requirements and oversight

Community Support Provider Capacity Building & MCP Take Up

- Fund Community Supports training, TA, workflow development, operational requirements, take-up and oversight

DHCS expects MCPs to work closely with local partners developing their Gap-Filling Plan and Needs Assessment to meet and achieve the program measures.

CalAIM Incentive Provider Program

Eligibility and Funding Use

WHO IS ELIGIBLE FOR FUNDING

- ☐ County Social Services
- ☐ County Behavioral Health
- ☐ Public healthcare systems/hospitals
- ☐ FQHCs
- ☐ County/local public health jurisdictions
- ☐ Community-based organizations
- ☐ Correctional partners
- ☐ Housing Continuum
- ☐ Tribes and Tribal providers (except for Plans in Counties without recognized tribes)
- ☐ ECM providers
- ☐ Community Support providers
- ☐ Others

WHAT IPP FUNDS CAN

Funds will flow from DHCS to
Meeting set milestones

Sample uses include:

- ☐ Purchasing or upgrading IT and Community Supports
- ☐ Expanding reach of Comm offered by developing new partnerships with provider network capacity
- ☐ Developing program capabilities to ensure population within a county can be effectively

PATH
is
Comprised
of two
Aligned
Programs

PATH Program	High-Level Description
Justice-Involved Capacity Building	Funding to maintain and build pre- and post-release services to support implementation of the full suite of statewide CalAIM justice initiatives in 2023 (e.g., pre- and post-release services).
Support or Implementation of ECM and Community Supports	Support for CalAIM implementation at the community level, including payment for interventions and services, and support for access to services that will enable transition from Medi-Cal 2020 to CalAIM.

MCPs will be expected to participate in PATH but are not eligible to receive PATH funds.

PATH Capacity & Infrastructure

Sample Uses of Fund

Category	Sample Activities
Increasing Provider Workforce	<ul style="list-style-type: none"> » Assessment of current organizational capabilities, infrastructure and systems, and Community Supports » Identification of critical gaps and needs to be addressed for seamless provision of to ensure successful ECM / Community Supports participation » Initial hiring, recruiting, onboarding and training staff that will have a direct role in Community Supports responsibilities Increasing capacity to deliver new services/p beyond current capabilities (e.g., offering a new Community Supports not previous
Developing Necessary Infrastructure/Systems	<ul style="list-style-type: none"> » Supporting the implementation of a closed-loop referral system » Purchasing enhanced billing systems/services » Enhancing existing systems to support core monitoring/data reporting needs » Transitioning former WPC Pilot infrastructure for integration into ECM / Community managed care contracted services
Supporting Delivery of ECM/ILOS	<ul style="list-style-type: none"> » Modifying existing physical infrastructure of ECM / Community Supports provider an organization's capacity to deliver ECM / Community Supports (e.g., replacing in refrigerates fresh food)
Evaluating and Monitoring ECM/ILOS	<ul style="list-style-type: none"> » Staff time devoted to data collection to establish the evaluation and oversight of E Supports

PATH waiver funding is complementary to and non-duplicative of PI funding

Reference: <https://www.dhcs.ca.gov/CalAIM/Documents/PATH-Jan-28-All-Comer-Webinar.pdf>

Housing & Homelessness In

Program Metrics & Time

Partnerships & Capacity to Support Referrals

- Engagement with CoCs
- Data Sharing with Stakeholders
- Outreach for Community Supports
- Strategies to Address Equity & Disparities

Infrastructure to Coordinate & Meet Member Housing Needs

- Street Medicine
- Connection with HMIS
- Tracking and Managing Community Supports referrals

Delivery Member

- Screening o
- homelessne
- homelessne
- MCP Partici
- Time (PIT) c
- experiencin

2022				2023			
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Program Design & MCP Submissions		Program Year 1 Performance		Program Year 2 Performance			
<div>March MCPs Letter of Intent due</div>		<div>June 30 MCPs submit LHPs</div>		<div>June MCPs Performance Submission 1</div> <div>September Second Payment Issued</div> <div>December MC Perform Submis</div>			
		<div>September Initial Payment Issued</div>					



Thank you for joining us!

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